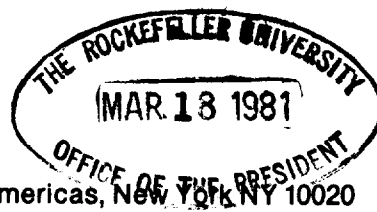


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March 16, 1981

Dr. Joshua P. Lederberg
Rockefeller University
1230 York Avenue at 66th St.
New York, N. Y. 10021

Dear Dr. Lederberg:

On behalf of all of my associates who were with me during our most pleasant visit to your office on March 4th, may I extend our words of appreciation. We greatly enjoyed the opportunity to be with you and to establish a professional relationship of a most important variety.

The discussions which you conducted with our three scientists, Drs. Shultz, Cherms, and Rishell, were most interesting, and you directed us down a path of inquiry which opens up opportunities for the future. We are asking all three of the scientists to prepare written reactions which will help us to digest the important elements of our discussion.

I believe that it was the consensus of the meeting that genetic engineering was premature at this time, rather, we focused on certain techniques of embryology which relate to the transfer of genetic characteristics through cloning. I believe it was our conclusion that efforts being undertaken at the University of Minnesota and possibly elsewhere, would direct us away from Rockefeller University, at least for the time being.

We are most anxious to maintain our personal and professional relationship with you, even though we do not immediately foresee a contractual relationship. I am anxious to talk to you from time to time and greatly appreciate your interest in our endeavors.

Many thanks for your hospitality and the exciting several hours that we spent together.

Yours sincerely,

Rodman C. Rockefeller

RCR/cs

cc: J. F. Taylor Dr. W. Rishell
L. Hoskins Dr. F. Cherms
Dr. F. Shultz